

ANNUAL REPORT 2022





The November 2021 enactment of the Infrastructure Investment and Jobs Act (IIJA) not only marked a landmark federal policy achievement but a pivot to a new phase of advocacy for the transportation construction industry.

ARTBA and its allies worked tirelessly during 2022 to ensure the IIJA's first-year funding levels were achieved. On this front we delivered results. Federal highway and public transit investment hit a record \$90 billion—up from \$61 billion in 2021. During the last week of December, Congress completed action on year-two IIJA funding levels, with \$93 billion dedicated to highway and transit programs in 2023.

ARTBA's government affairs and economics team also devoted major resources to IIJA's proper implementation, including regular discussions with the Biden administration about material prices, inflationary pressures, supply chain challenges, and Buy America requirements.

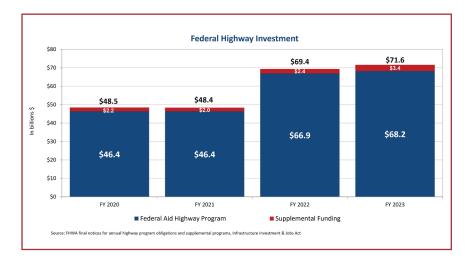
Among other notable advocacy and member service initiatives, we:

- Created an analytics tool—artbahighwaydashboard.org—to track state projects and programs receiving IIJA highway and bridge funds.
- **Testified** Nov. 30 before the Senate Environment & Public Works Committee on IIJA's year-one impacts.
- Hosted two briefings on Capitol Hill for more than 100 congressional staffers to quantify the benefits of federal highway funds in those communities, along with similar sessions with our state contractor chapters for 17 congressional delegations.
- Earned two legal victories by: defeating an administration proposal for businesses with 100 or more employees to require COVID-19 vaccination or testing; and defending positive 2020 reforms to the National Environmental Policy Act.
- Produced in-person and online events for more than 2,100 industry professionals to facilitate learning, intelligence gathering, business development and networking.

PAULA HAMMOND WSP USA Tacoma, Washington

Special thanks to ARTBA members and state contractor chapter executives for your personal leadership and engagement during 2022. You helped make possible the achievements outlined in this annual report.

MARKET DEVELOPMENT



Infrastructure Investment and Jobs Act (IIJA) Implementation

Consistent with its advocacy focus, ARTBA, along with its volunteer leaders and state chapters executives, dedicated significant resources to the implementation of the IIJA. These efforts paid off early and late in the year:

- March 11: Congress approved a Fiscal Year (FY) 2022 appropriations bill exceeding highway and public transit investment levels called for in year-one.
- December 23: Congress approved a FY 2023 appropriations bill, meeting authorized spending levels and providing supplemental investment for surface transportation programs through Sept. 30, 2023.



The association also launched phase-one of a multi-year campaign to educate lawmakers, the news media, and other stakeholders about how states are investing their IIJA highway and bridge funds. The centerpiece was an innovative digital analytics tool called the Highway Dashboard, which:

- Highlights the 29,000 IIJA projects initiated by states in year-one.
- Allows users to search projects by state, county, and congressional district.
- Was viewed over 7,000 times between mid-November and December.
- Led to the distribution of 50 news releases with state-specific data that resulted in 13,000 local media pickups and 80,000 impressions.



ARTBA Chief Economist Dr. Alison Premo Black (at podium) Sept. 22 spoke to congressional staff at standing-room only briefing on Capitol Hill about the first-year impacts of the IIJA.



ARTBA President & CEO Dave Bauer testified Nov. 30 before the Senate Environment & Public Works Committee, telling members that the highway funding provisions were working as intended.

Policy Forums

Created as part of ARTBA's strategic plan, the Construction, Safety, and Innovation & Technology (I&T) Forums worked across the eight membership divisions to develop and promote policies and statements in key areas. Among them:

- Published and distributed a "White Paper on Automated Speed Enforcement in Roadway Work Zones."
- Launched a national Materials Dashboard to track impacts of rising transportation project costs.
- Developed a national "Resilience & Technology in Transportation Construction" policy statement.
- Published a paper highlighting key "Risk Factors on Design-Build" projects.
- Sent to the U.S. Office of Management & Budget a comprehensive communication outlining the industry's views on "Build America, Buy America" provisions.

Construction Co-Chairs:



Al Hoffman, Road-Con, Inc.



Safety Co-Chairs:

Former U.S. DOT Transportation Secretary **Jim Burnley**, Venable LLP





Lee Cole, CRH Americas Materials



Ananth Prasad, Florida Transportation Builders' Association



Laura Huizinga, Lindsay Transportation Solutions

Innovation & Technology Chair:



Steve Berglund, Trimble



MARKET PROTECTION

Regulatory & Legal Advocacy

ARTBA made certain the industry had an effective—and frequent—voice on a broad range of regulations and implementation of the IIJA. The association submitted two dozen comments to federal agencies or letters to Congress on a variety of topics such as:

- Roadway work zone safety
- National Environmental Policy Act (NEPA)
- COVID-19 vaccination and testing mandate
- Heat exposure standard
- Waters of the United States
- U.S. DOT Transportation Research & Development Strategic Plan
- Greenhouse gas monitoring rule
- Classifying construction workers as Vulnerable Road Users
- Buy America
- Davis-Bacon Act
- Project Labor Agreements
- Disadvantaged Business Enterprise program
- Endangered Species Act

ARTBA maintains an aggressive legal advocacy program to protect the transportation construction market and empower members to build projects safely, efficiently, and cost-effectively.

In 2022, ARTBA and the National Stone, Sand & Gravel Association continued their seven-year wetlands litigation partnership in *Sackett v. Environmental Protection Agency*, **pushing back against an overreaching definition of "waters of the United States"** under the Clean Water Act. The parties expect a decision from the U.S. Supreme Court in 2023. ARTBA and its allies also **successfully defended NEPA reforms** in the U.S. Fourth Circuit Court of Appeals in the case of *Wild Virginia v. Council of Environmental Quality*.

The association also helped **defeat the emergency temporary standard (ETS) of the Occupational Safety and Health Administration**, which would have mandated all businesses of 100 or more employees to require vaccination or testing for COVID-19.

Transportation Makes America Work

The Transportation Makes America Work (TMAW) program drives the industry's legislative, regulatory, legal, and communications advocacy agenda. Among the key TMAW initiatives:

Transportation Investment Advocacy Center™ (TIAC)
In its 10th year of operations, the TIAC flagship website
(transportationinvestment.org) leverages the staff's extensive
research capabilities, providing real-time data to advocates as
they work on new funding campaigns or to preserve existing
transportation-related revenue at state and local levels.

The Center's 31-state grassroots advocacy network and 85-person council help guide key operations. Its program of work included:

- Tracking 400 state and local transportation investment ballot initiatives and over 100 legislative initiatives;
- Publishing 10 reports on funding topics; and
- Hosting a 9th annual national workshop with 60 participants from 23 states.



National Bridge Conditions Report ARTBA's 8th Annual Bridge Conditions report released Feb. 2 generated more than 125 national and local media news stories within the first week of its release.



TMAW Supporters

The following were generous 2022 TMAW supporters:

- AECOM
- Associated Pennsylvania Constructors
- Caterpillar Inc.
- CIC of Westchester County & Hudson Valley
- · Construction Industries of Massachusetts
- · David A. Bramble, Inc.
- Duit Construction Co., Inc.
- Florida Transportation Builders' Association
- HCSS
- Heritage Construction & Materials
- HNTB Corporation
- · Kansas Contractors Association
- Kentucky Association of Highway Contractors
- Kraemer North America
- · Lanford Brothers Company
- Martin Marietta
- · Southern California Contractors Association
- Tennessee Road Builders Association
- UTCA of New Jersey
- Vecellio Group, Inc.
- Wagman Heavy Civil, Inc.
- Wright Brothers Construction Company



Transportation Project Site Visits

In October, ARTBA organized with its member firms several IIJA-related transportation site visits for members of Congress. Pictured left to right on Interstate 75 near Toledo: ARTBA Senior Vice President of Congressional Relations Dean Franks, Kokosing Senior Project Manager Craig Wing, U.S. Rep. Marcy Kaptur (D-Ohio), Ohio DOT District 2 Deputy Director Patrick McColley and Ohio Contractors Association President Chris Runyan.

National Coalition Support

ARTBA provided ongoing leadership and major financial support for coalitions and organizations that back our pro-transportation infrastructure investment agenda in the Nation's Capital, including:

- Transportation Construction Coalition
- U.S. Chamber of Commerce-led Americans for Transportation Mobility
- TRIP: National Transportation Research Nonprofit
- Construction Industry Safety Coalition
- Waters Advocacy Coalition



Paid Social Media Campaign

In response to February congressional legislation to suspend the federal gasoline tax, ARTBA launched a Twitter and Facebook campaign highlighting these 2008 comments of then-presidential candidate Barack Obama: "We're arguing over a

gimmick that would save you half a tank of gas over the course of the entire summer so that everyone in Washington can pat themselves on the back and say they did something... Well, let me tell you, this isn't an idea designed to get you through the summer, it's designed to get them through an election."

Bills in the House and Senate failed to generate significant support.

INDUSTRY LEADERSHIP



ARTBA's Political Action Committee (PAC) offers industry executives and advocates an opportunity to participate in the federal election process and have their views heard. Special thanks to the following 2022 supporters:

Garry Balboni
Phillip Baranowski
David Bauer
Roy Beard
Anthony Bednarik
Sofia Berger
Anthony Boals
Dean Boylan
Dean Breese
Shane Campbell
Rich Capolupo
Wayne Capolupo
Stephen Cardi
Jay Cashman

Gregory Cockman
David Constantino
John Coppage
Kevin Cornish
Alfred Costa
Mike Crawford

CEMEX, Inc.,

Employees PAC

CRH Americas Inc. PAC
Matthew Cummings
Maureen Dagle
Kevin DaPonte
James Davis
John Derr
Paul Detwiler
Nick Dibertolo
Patrick DiCerbo

Patrick DiCerbo Barry Dietrich Karen Dinitz John Diviney Gordon Dixon Tim Duit
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Lawrence Ferguson Robert Flowers John Ford

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William Garrity
Michael Glezer
Naldo Gonzalez
Granite Construction
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Gerald Lynch
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William Mascetta
Henry Mayfield
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Matthew Miller
Jeffery Monohan

Brian Ness Anne Noonan Ward Nye

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Thomas O'Grady Glenn Pacchiana Joseph Parenti Jeffrey Parisi Rick Payao

Peckham Industries, Inc.

Federal PAC
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Melinda Peters
James Peterson
Kurt Peyton
Mark Pillsbury
Jorge Pombo
George Powers
Ananth Prasad
Todd Quigg

Kenneth Rezendes
Joseph Rikk
Bonnie Rimel
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Paul Roman

Christopher Runyan
Timothy Scanlon
Cynthia Slagter
David Smith
Terry Snow
Michael Soares
Clayton Stahl
David Stansell
Kent Starwalt
Michael Stenko
W. Mark Sterling
Harry Stowers

Terracon Political Action

Robert Thavenius

Committee

G. Scott Thompson Melissa Tooley James Triplett James Van Buren D. Eric Veydt Kenneth Vogel Richard Wagman Arthur Walker Keith Waugh **Daniel Weekley** Mark White Kent Wible Jarred Williford V. Wayne Williford Joseph Wilson Justin Wilson Joseph Wingerter Paul Yarossi

Scott Zeevart

David Zoppo

Industry Leader Development Council

The Industry Leader Development Council (ILDC) helped develop program content and led peer outreach boosting attendance at regional meetings and the Dr. J. Don Brock TransOvation™ Workshop. ILDC members were also involved in generating grassroots legislative support and recruiting new ARTBA members. Council leaders include:



Chair: Brandon Squire, Ralph L. Wadsworth Construction

Southern Chair: Ben Lehr, Chen Moore and Associates **Southern Vice Chair:** Nick DiBartolo, Rogers Group **Northeastern Chair:** Anthony Attanasio, Hawk Strategies

Northeastern Vice Chair: Jermaine Huell, STV

Western Chair: Matt Blake, The Lane Construction Corporation

Central Chair: Brent Freeman, Kraemer North America

Central Vice Chair: Jeff Lackey, TranSystems

Women Leaders in Transportation Design & Construction Council

The Council met throughout the year. Highlights included:

- Hosting networking events at the ARTBA Federal Issues Program and National Convention.
- Establishing three new committees focused on outreach and communications, event organization, and data collection and analysis.



Chair:Susan Martinovich, HNTB

Meetings

The association provided more than 1,100 industry professionals from across the U.S. and the world with a forum for policy discussions, and networking/business development opportunities at these events:



- Federal Issues Program & Transportation
 Construction Coalition (TCC) Washington Fly-In
- 34th Annual P3s in Transportation Conference
- 9th Annual National Workshop for State & Local Transportation Advocates
- Council of State Executives Summer Meeting
- National Work Zone Management Conference
- AASHTO-AGC-ARTBA Joint Committee Meeting

- National Convention
- Northeastern & Southern Regional Meeting Featuring the Dr. J. Don Brock TransOvation™ Workshop and Western & Central Regional Meeting
- "Engineering Issues" events at the four AASHTO Regional Meetings

ARTBA's educational webinar series on policy and safety issues also garnered an **additional 1,000 participants**.

Awards Program

Industry leaders from around the nation were recognized for their outstanding leadership as part of ARTBA's annual awards program, which included:

ARTBA Award

Established in 1960 and the association's highest honor, the ARTBA Award recognizes individuals for outstanding contributions that advanced the broad goals of the association. For 2021 passage of the IIJA, the winners were:



U.S. Sen. Rob Portman (R-Ohio)

Sen. Portman, center, accepted the award from ARTBA board members from Ohio, Paul Gruner (Montgomery County Engineer), left, and Dean Breese (Gerken Paving) during the Federal Issues Program in Washington, D.C.



President Joe Biden

Biden administration Infrastructure Coordinator Mitch Landrieu (left) accepted the award on the president's behalf from 2022 ARTBA Chair Ward Nye (Martin Marietta).

Division Awards

ARTBA Division Award winners, who were selected by their peers, included:

- Nello L. Teer (Contractors): Mike Clowser, executive director, Contractors Association of West Virginia
- Guy Kelcey Award (Planning & Design): Jihane Fazio, vice president, transportation, AECOM
- John "Jake" Landen Memorial Highway Safety Award (Traffic Safety Industry): David Rush, work zone safety program manager, Virginia Department of Transportation
- S.S. Steinberg Award (Research & Education Division): Dr. Mohamed Abdel-Aty, a professor and trustee chair at the University of Central Florida's (UCF) Department of Civil, Environmental and Construction Engineering

P3 Division Awards

- Trailblazer of the Year: **Roya Noorbakhsh**, project director, Fluor Corp., Los Angeles
- Emerging Leader of the Year: Laura Ware, communications manager, Fluor Corp., Los Angeles
- Innovation of the Year: La Guardia Airport Terminal B Redevelopment, New York City
- Community Impact of the Year: **Transurban Express**Lanes Community Grant Programs, Northern Virginia

New Members

ARTBA welcomed the following companies and agencies into its membership ranks in 2022:

- Acciona
- Applied Dynamics dba Street Dynamics
- Bradley, Arant, Boult, Cummings LLP
- Brenner Excavating, Inc.
- BWN, LLC and JSN Consulting, Inc.
- C2 Consulting LLC
- Charleston County (S.C.) Government
- Chen Moore and Associates (CMA)
- Delta Fuel Company
- Horizon Signal Technologies, Inc.
- Interstate Signways
- J-Tech, Inc.
- Kennametal

- Mott MacDonald
- Ogletree, Deakins, Nash, Smoak & Stewart, P.C.
- Optimusvia International LLP
- Priestly Demolition Inc.
- Road Widener LLC
- Sign Solutions USA
- Tennessee Department of Transportation
- Tread Technologies Inc.
- Trux
- University of Central Florida
- Utah Department of Transportation
- Walker Construction & Materials, LLC
- Wellington Management Company LLP

EXECUTIVE COMMITTEE

Chair



Paula Hammond Senior Vice President **WSP** Seattle, Wash.

Senior Vice Chair



Tim Duit President Duit Construction Edmond, Okla.





Jeff Nelson President David Nelson Construction Co Palm Harbor, Fla

Northeastern Region Vice Chair



Michael Glezer Wagman, Inc. York, Pa.

Southern Region Vice Chair



Michael Vecellio Vice President Vecellio Group Inc West Palm Beach, Fla.

Western Region Vice Chair



Chief Operating Officer RS&H Denver, Colo.

Central Region Vice Chair



David Harwood Senior Vice President Terracon Olathe, Kan.

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Vice Chair At-Large



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Vice Chair At-Large



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Treasurer



Tom Hill Jackson Hole, Wyo

Secretary



Dave Bauer President and CEO ARTBA Washington, D.C.

ARTBA-TDF Chair



Paul Yarossi Director **HNTB** New York, N.Y.

ARTBA-TDF Vice Chair



David Zachry President & CEO Zachry Corporation San Antonio, Texas

Joint Committee Co-Chair



Tim Creson President Texas Sterling Construction Co. Houston, Texas

Contractors Division President



Tony Boals Vice President Wright Brothers Construction Co. Charleston, Tenn

Contractors Division VP



Jeff Parisi Chief Executive Officer Parisi-a Walbed Company Verona, Wis.

Manufacturers Representative



Barry Ruffalo President and CEO Astec Industries Chattanooga, Tenn

RED President



Dr. Karen Philbrick Executive Director Mineta Transportation Institute San Jose, Calif.

M&S Division President



Wendy McBay Vice President of Marketing Tensar International Corporation Alpharetta, Ga.

P&D Division President



Chris Fronheiser Deputy Director, Alternative Delivery TYI in Baltimore, Md

P3 Division President



Deborah Brown, Senior Vice President and Senior Director of Alternative Delivery WSP USA Washington, D.C.

TSID President



Tom Aber Eastern Regional Sales Manager Impact Recovery Systems, Inc. Akron, Ohio

TOD President



John Midgley Managing Director, Calhoun County (Mich.) Road Department Marshall, Mich

Immediate Past ARTBA Chair



Ward Nve Chairman and CFO Martin Marietta Raleigh, N.C.

CSE Chair



Richard Hedgecock President Indiana Constructors Indianapolis, Ind.

Past Chairman's Council Chair James Madara



Senior Vice President Gannett Fleming Allentown, Pa.

ILDC Chair



Brandon Squire President Ralph L. Wadsworth Construction Draper, Utah



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