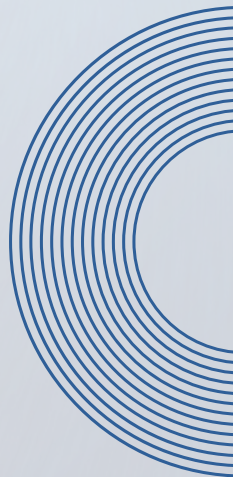




American Road
& Transportation
Builders Association

2025 ANNUAL REPORT



artba.org

CHAIRMAN'S MESSAGE

Delivering Results. Driving the Future.

The U.S. transportation construction community delivered meaningful results for the American people in 2025.

Since the enactment of the 2021 infrastructure law, state agencies have initiated more than 110,000 transportation improvements. This is clear evidence that sustained federal investments make a difference in every corner of the country. This progress is only a first step. Addressing decades of chronic underinvestment will require continued commitment, sound public policy, and strong industry leadership.

ARTBA's work in legislative, regulatory, and legal advocacy delivered significant results in 2025, including:

- **\$106 billion** in federal highway, public transit, and airport investment, a **\$1.6 billion increase** for core highway and transit programs.
- **10 burdensome rules and policies rescinded**, including the 2023 greenhouse gas performance measure that would have imposed major new costs.
- **Two U.S. Supreme Court victories** affirming sound permitting policy under the Clean Air Act and the National Environmental Policy Act.

Even as the association drove these present-day wins, ARTBA stayed focused on the future. The Board's unanimous adoption of **Moving America Forward**—a consensus-built policy blueprint crafted by the 27-member Reauthorization Task Force—provided a clear, credible roadmap for the next surface transportation bill. By year's end, the blueprint had been shared widely with congressional leaders, the Trump administration, and downloaded more than 3,500 times.

As Congress and President Trump work on the next reauthorization cycle in 2026, we know ARTBA's leadership and unwavering advocacy last year helped pave the way for policies that strengthen the U.S. economy, improve mobility, and enhance safety for all who use our transportation network.



Tony Fassino

Caterpillar Inc.
Irving, Texas

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MARKET DEVELOPMENT

The Power of Federal Investment

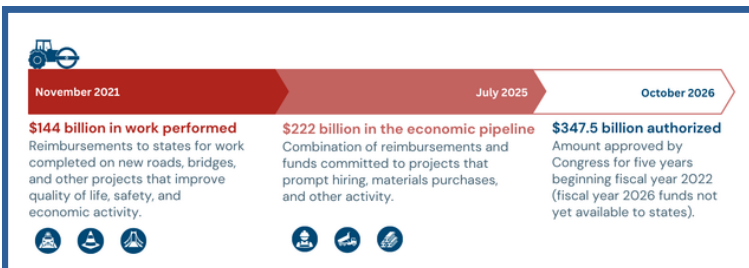
In March, ARTBA's advocacy efforts culminated in final bipartisan congressional action in year four of the infrastructure law, approving \$106 billion for core highway, public transportation, and airport construction programs in fiscal year 2025.

Throughout the year, ARTBA's government affairs team, working closely with its state contractor chapter affiliates, leveraged empirical data and on-the-ground project tours to demonstrate to congressional staff and Trump administration officials the local benefits delivered by the 2021 infrastructure law.

ARTBA's online transportation policy and information tools for congressional staff were viewed 91,000 times.



In April, nearly 50 congressional staff attended a briefing by ARTBA Chief Economist Dr. Alison Black on how record federal investment is helping to reshape the nation's surface transportation network.



ARTBA's revamped Highway Dashboard, now featuring transit data and enhanced visual analytics, helps users track how states are committing federal infrastructure law funds.



ARTBA led an Aug. 19 tour for congressional staff of the \$161 million George Washington Memorial Parkway rehabilitation project in Northern Virginia, highlighting the value and impact of sustained federal transportation investment.

Looking Down the Road

Developed over eight months by a task force representing all eight ARTBA membership divisions and several state chapter affiliates, the report—*Moving America Forward: A Blueprint for Strategic Highway & Public Transit Investment*—offers a unified, outcomes-focused vision for modernizing the nation's highways, bridges, and transit systems.

It was viewed or downloaded more than 3,500 times. ARTBA staff followed up with more than 60 briefings for congressional offices, House and Senate committee staff, and Trump administration officials to share and explain the association's reauthorization proposals.



ARTBA First Vice Chair Tom O'Grady (HNTB), left, and 2025 Chair Jeff Nelson (David Nelson Construction Co.), distributed copies of ARTBA's reauthorization report to members of Congress in May.

U.S. DOT Reauthorization Kick-Off

ARTBA Chair Jeff Nelson represented the transportation construction industry at a July event hosted by Secretary Sean Duffy at U.S. Department of Transportation (DOT) headquarters to build momentum for the next reauthorization bill. Nelson underscored the key principles in ARTBA's *Moving America Forward* blueprint, emphasizing the need for increased federal highway and public transit investment and common sense regulations.



The roundtable was followed by an event at U.S. DOT's headquarters, featuring construction equipment courtesy of ARTBA member Wagman, Inc. Left to right: Past ARTBA Chair Tim Duit (Duit Construction Co.), FHWA Administrator Sean McMaster, 2025 Chair Jeff Nelson, and ARTBA Northeastern Region Vice Chair Mike Glezer (Wagman Inc.) are flanked by two members of the Wagman team.

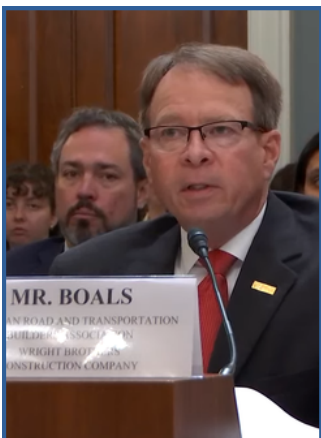
MARKET PROTECTION

Regulatory & Legal Advocacy

ARTBA's advocacy team was also busy on the regulatory and legal fronts; **10 burdensome federal rules and policies were rescinded**, including the 2023 greenhouse gas mandate.

The industry earned **two hard fought U.S. Supreme Court permitting-related victories** on Clean Water Act and the National Environmental Policy Act (NEPA). The rulings reduce regulatory uncertainty and limit overly broad environmental review requirements that delay projects and drive-up costs.

In all, ARTBA took **55 actions** to protect the industry's interests, guard against excessive federal overreach, and protect highway workers.



ARTBA Officer Tony Boals (Wright Brothers Construction) July 22 outlined the need for environmental permitting reforms to speed delivery of transportation projects during a House Natural Resources Committee hearing.



Regulatory Scorecard

Nov. 17: After decades of uncertainty around permitting of ditches on project sites, the Environmental Protection Agency (EPA) unveiled a proposed rule on Waters of the United States (WOTUS), which clarified that roadside ditches were not “navigable waters” and therefore not subject to Clean Water Act permitting. It is an outcome the industry had been seeking for years.

Sept. 30: U.S. DOT released an interim final rule detailing its intentions to revise the Disadvantaged Business Enterprise (DBE) program. ARTBA's analysis of the proposed changes was viewed 8,300 times.

May 28: White House Council on Environmental Quality (CEQ) formally rescinded controversial 2023 guidance requiring federal agencies to consider greenhouse gas emissions as part of environmental reviews under NEPA, a policy ARTBA urged CEQ to withdraw.

March 12: After years of “WOTUS whiplash,” the EPA and U.S. Army Corps of Engineers announced a joint memorandum providing interim guidance on implementing the U.S. Supreme Court's *Sackett* decision, focusing on the “continuous surface connection” test for federal jurisdiction over wetlands.

March 10: U.S. DOT formally rescinded a Biden-era directive that expressed preference for maintenance and rehabilitation of existing highway and bridge facilities over new capacity projects, removing any doubt over states' authority to use highway formula funds in a manner that best meets their unique needs.

U.S. Supreme Court Victories

March 4: The Court sided with ARTBA and other industry allies in *San Francisco v. EPA*, holding that EPA must clearly spell out permit requirements and cannot enforce vague standards beyond a permit holder's control. Reflecting arguments raised in ARTBA's amicus brief, the decision strengthens permit-shield certainty for transportation projects and helps avoid added costs and delays caused by unclear stormwater and wastewater permit terms.

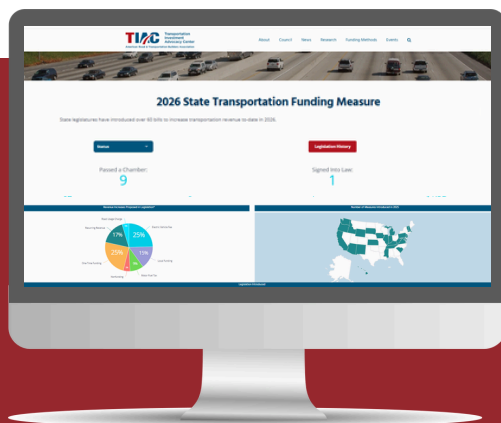
May 29: The Court sided with transportation construction project proponents who argued NEPA reviews should not have to consider indirect environmental impacts. Citing ARTBA's brief, the Justices acknowledged a broken permitting process that contributes to significant delays and increased costs for infrastructure projects like highways and bridges.



Transportation Makes America Work



The Transportation Makes America Work (TMAW) program, which is supported by member contributions over and above dues, is the vehicle powering the industry's legislative, regulatory, legal, safety, and communications advocacy priorities in the Nation's Capital.



The Transportation Investment Advocacy Center (transportationinvestment.org) tracked 475 bills and ballot initiatives and hosted a gathering for advocates from across the country to share best practices.

2025 TMAW Supporters

- AECOM
- HCSS
- RS&H
- Kentucky Association of Highway Contractors
- Duit Construction Co., Inc.
- David A. Bramble, Inc.
- The Beaver Excavating Co.
- Tennessee Road Builders Association
- Caterpillar Inc.
- HNTB Corporation
- Construction Industries of Massachusetts
- Vecellio Group, Inc.
- Florida Transportation Builders' Association
- Ohio Contractors Association
- Heritage Construction + Materials
- Wisconsin Transportation Builders Association
- Wright Brothers Construction Company, Inc.
- Mississippi Road Builders Association
- UTCA of New Jersey



National Coalition Support

TMAW resources also invested annually in supporting coalitions and organizations that back our pro-transportation infrastructure investment agenda, including:

- ARTBA co-chaired Transportation Construction Coalition
- U.S. Chamber-led Move America Coalition
- TRIP: National Transportation Research Non-Profit
- Construction Industry Safety Coalition
- National Committee on Uniform Traffic Control Devices
- Waters Advocacy Coalition



INDUSTRY LEADERSHIP

Awards Program

Industry leaders from around the nation were recognized for their outstanding leadership as part of ARTBA's annual awards program.

ARTBA Award

Established in 1960 and the association's highest honor, the ARTBA Award recognizes individuals for their outstanding contributions that have advanced the broad goals of the association.

Senate Environment & Public Works (EPW) Committee Chairman Shelley Moore Capito (R-W.Va.) May 8 was honored for her leadership and bipartisan efforts to advance transportation infrastructure investment and policy.



From left: Jason Pizatella (Contractors Association of West Virginia), ARTBA Chair Jeff Nelson, Capito, ARTBA First Vice Chair Tom O'Grady, and ARTBA President Dave Bauer.

Membership Divisions



Joint Nello L. Teer, Jr. (Contractors) and Paul F. Phelan Memorial Award (Materials & Services): **John Hay**, CRH (retired)



Guy Kelcey Award (Planning & Design): **Ozzy Bravo**, Parsons



S.S. Steinberg Award (Research & Education): **Dr. Halil Ceylan**, Iowa State University



John "Jake" Landen Memorial Highway Safety Award (Traffic Safety Industry): **Jim Crowley**, Valtir, LLC (private sector); and **Bill Lambert**, New Hampshire



Department of Transportation (public sector)

P3 Division



Trailblazer of the Year: **Stephen Brich**, Virginia Department of Transportation



Emerging Leader of the Year: **Bryan Ledford**, Tennessee Department of Transportation

Innovation(s) of the Year:

- **I-10 Calcasieu River Bridge Public-Private Partnership Project** for the Louisiana Department of Transportation & Development
- **SR 400 Express Lanes/Metro Atlanta, GA** for the Georgia Department of Transportation

Community Impact of the Year: **I-10 Calcasieu River Bridge Public-Private Partnership Project**

MEMBER SERVICES

Networking & Education

ARTBA provided 2,000 industry professionals with a forum for policy discussions, networking and learning through six webinars and at these in-person events:

- Federal Issues Program & Transportation Construction Coalition Fly-In
- Industry Leader Development Program
- 12th Annual National Workshop for State & Local Transportation Advocates
- 37th P3s in Transportation Conference
- Council of State Executives Summer Meeting
- National Work Zone Management Conference
- AASHTO-AGC-ARTBA Joint Committee Meeting
- National Convention
- Southern Regional Meeting featuring the Dr. J Don Brock TransOvation™ Workshop, West-Central Regional Meeting, and Northeastern Regional Meeting
- “Engineering Issues” events at the four AASHTO Regional Meetings
- Traffic Safety Industry Division “Summer Classic”

In addition, 115 members provided editorial content for ARTBA publications and spoke at these events.

Sept. 30: ARTBA and WTS International renewed a Memorandum of Understanding (MOU) that provides a framework for the shared advancement and recognition of women in the transportation infrastructure sector.



From left: ARTBA Chair Jeff Nelson, Dr. Malika Reed Wilkins (WTS International), Bridgette Beato (Lumenor Consulting Group), and ARTBA President Dave Bauer signed the MOU.

New Members

ARTBA welcomed over a dozen new companies and agencies into its membership ranks, including:

- VLUMA
- Nebraska Department of Transportation
- Alvarez and Marsal
- OnStation
- InfraStrategies LLC
- Ver-Mac, Inc.
- Centerline Striping Company, Inc.
- Plasticade
- University of Missouri-Kansas City
- SH 130 Concession Co.
- ACCIONA Construction USA Corp
- Old Ballinger Trucking LLC
- Ashurst LLP
- Ulteig Operations, LLC
- CC CONSULTING CORPORATION
- CMC

2026 Executive Committee



Chair
Tony Fassino
Group President-
Retired
Caterpillar Inc.



**Senior Vice
Chair**
Tom O'Grady
President
HNTB
Corporation



First Vice Chair
Dave Zanetell
President
Kraemer North
America



**Northeastern
Region Vice
Chair**
Mike Glezer
Chief Executive
Officer
Wagman, Inc.



**Southern Region
Vice Chair**
Michael Vecellio
Vice President
Vecellio
Group, Inc.



**Central Region
Vice Chair**
David Harwood
Senior Vice
President
Terracon



**Western
Region Vice
Chair**
Lisa Robert
Chief Executive
Officer
RS&H



**Vice Chair
At-Large**
Tony Boals
Chief Administrative
Officer & Executive
Vice President
Wright Brothers
Construction



**Vice Chair
At-Large**
Carlos Braceras
Executive
Director
Utah
Department of
Transportation



**Vice Chair
At-Large**
Joe Cutillo
Chief Executive
Officer
Sterling
Infrastructure, Inc.



**Vice Chair
At-Large**
Jihane Fazio
Senior Vice
President
AECOM



**Vice Chair
At-Large**
Don Graul
Chief Strategy
Officer
Southland
Holdings



**Vice Chair
At-Large**
Scott Parson
Executive Vice
President
CRH Americas



Treasurer
Tom Hill



Secretary
David Bauer
President & CEO
ARTBA



**ARTBA
Foundation
Chair**
Paul Yarossi
Director
HNTB
Corporation



**ARTBA
Foundation
Vice Chair**
David Zachry
President & CEO
Zachry
Corporation



**Joint Committee
Co-Chair**
**Dr. Shawn
Wilson**
Senior Vice
President
WSP USA



**Contractors
Division
President**
Mike Johnson
Executive Vice
President
Kiewit
Corporation



**Contractors
Division
First
Vice President**
Nick DiBartolo
Vice President
Rogers Group, Inc.



**AEM
Representative**
Brian Bieller
President
BOMAG
Americas



RED President
**Dr. Michael
Knodler**
Director
University of
Massachusetts
Amherst



**M&S Division
President**
**Cyndee
Hoagland**
Senior Vice
President
Trimble



**P&D Division
President**
Eric Morris
Senior Vice
President
HNTB
Corporation



**P3 Division
President**
Kat Sadeghi
Senior Vice
President
HNTB
Corporation



TSID President
Cecil Brown
Vice President,
Business
Development
Valtir



TOD President
Derek Minnema
Executive
Director
Capital
Southeast
Connector JPA



**Immediate Past
ARTBA Chair**
Jeff Nelson
President
David Nelson
Construction Co.



CSE Chair
Gordon Dixon
Executive Vice
President
Virginia
Transportation
Construction
Alliance



**Chair of Past
Chairs Council**
James Madara
Senior Vice
President
GFT



**Industry Leader
Development
Council Chair**
Ben Lehr
Director of
Transportation
Chen Moore and
Associates

About ARTBA

ARTBA brings together all facets of the transportation construction industry to responsibly advocate for infrastructure investment and policy that meet the nation's need for the safe and efficient movement of people and goods.



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Builders Association

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